

Meeting of Minds Winning Advisers Thursday 22 May 2025, Rudding Park, Harrogate, HG3 IJH

| Crosby Suite | 1900-2200 | Networking Drinks and Dinner | Seated for dinner at 19:45 | | | |
|----------------|-----------|------------------------------|---|---|---|--|
| | | | Schedule of the Da | у | | |
| Radcliffe Room | 0830-0900 | Coffee and pastries | Informal networking over coffee | | | |
| Radcliffe Room | 0900-0920 | Keynote | Welcome - incorporating the highlights of the Scene Setter research. With James Goad, Managing Director, Owen James Events and Tessa Lee, Managing Director, moneyinfo | | | |
| Radcliffe Room | 0920-1000 | Keynote | How the New FCA Strategy Applies to Advisers. With Nick Hulme, Head of Department, Advisers Wealth and Pensions / Consumer Investments, FCA | | | |
| | 1005-1115 | Roundtable Session | Finding the human-Al balance in financial advice | The two big risks facing advisers' CIPs | From compliance to competitive edge | |
| Radcliffe Room | 1115-1135 | Morning Coffee | Grab a refreshment and catch up with your peers | | | |
| Radcliffe Room | 1135-1210 | Networking | Structured networking - an opportunity to meet some new faces | | | |
| | 1215-1325 | Roundtable Session | Managing client emotions in financial decision-making | Practical insights from the frontline of AI | Overcoming organic growth barriers with strategic expansion | |
| Crosby Suite | 1330-1430 | Lunch | A seated formal lunch | | | |
| Radcliffe Room | 1435-1505 | Keynote | Politics Analysed Differently. Fresh perspectives on politics, polling and public opinion. With Matthew Goodwin, political scientist, best-selling author, pollster and public speaker | | | |
| | 1510-1620 | Roundtable Session | Engaging with the next generation's evolving expectations | Pricing strategies to enhance client value | Coming to terms with Labour's budget | |
| Radcliffe Room | 1625-1655 | Keynote | The Wealth-Health Connection: Unlocking performance wellbeing for resilient teams and thriving clients. With Jon Pitts, elite performance and FI-inspired human analytics technology expert | | | |
| Crosby Suite | 1655-1800 | Fizz and Farewell | We thank you for joining us and bid you farewell | | | |





A MEETING OF MINDS: WINNING ADVISERS ROUNDTABLE THEMES

Thursday 22 May, Rudding Park Hotel, Harrogate

| CON | TENTS | |
|-----------|--|---|
| GEOF | OLITICS & THE ECONOMYI | |
| 1. | Coming to terms with Labour's budget | |
| REGU | LATORY CHANGE2 |) |
| 2. era | From Compliance to Competitive Edge: Evidencing client-centric advice in a Consumer Duty 2 | , |
| YOUF | R CLIENTS2 |) |
| 3. | Pricing strategies to enhance client value |) |
| 4. | Managing client emotions in financial decision-making2 |) |
| 5. | Engaging with the next generation's evolving expectations |) |
| TECH | NOLOGY & INNOVATION3 |) |
| 6. | Practical insights from the frontline of Al | } |
| YOUR | R BUSINESS3 | |
| 7. | Finding the human-Al balance in financial advice | } |
| 8. | Overcoming organic growth barriers with strategic expansion | } |
| PROD | OUCTS & PROPOSITION3 |) |
| 9. | The two big risks facing advisers' CIPs |) |

ROUNDTABLE THEMES TABLED FOR DISCUSSION

GEOPOLITICS & THE ECONOMY

1. Coming to terms with Labour's budget

With the Labour government's fiscal policies already reshaping taxation, financial advisers are having to prepare for more legislative changes. This session will explore the current impact on pensions, inheritance, and wealth management strategies, including:

- Assessing proposed reforms to pension tax relief, inheritance tax, and capital gains tax
- Exploring new taxation possibilities, such as a land value tax or tax on lifetime receipts

REGULATORY CHANGE

2. From Compliance to Competitive Edge: Evidencing client-centric advice in a Consumer Duty era

With the FCA's Consumer Duty regulations now firmly in place, the financial advice landscape is undergoing a transformation. This session brings together the evolving regulatory expectations and the need for innovative, client-focused solutions. By aligning compliance strategies with meaningful client outcomes, firms can not only meet regulatory obligations but also build stronger, more trusted client relationships - and use that trust as a market differentiator. During this session we will explore:

- How leading firms are reframing regulatory compliance as a business opportunity enhancing service quality, increasing loyalty, and improving long-term outcomes.
- How technology and personalised service models can meet both regulatory requirements and evolving client expectations.
- How firms are addressing Consumer Duty's four outcomes, and discover which key performance indicators (KPIs) can effectively measure impact and progress.
- The FCA's current stance on ongoing advice and uncover how technology can support ensuring compliant, yet engaging, investment guidance.

Expert: Benchmark Capital

YOUR CLIENTS

3. Pricing strategies to enhance client value

Financial firms are increasingly challenged to profitably serve clients with modest portfolios while ensuring high-quality advisory services. This session will explore how to leverage technology to develop pricing strategies that reflect the value provided to clients, by discussing:

- Value-based pricing models that align with client needs and firm objectives.
- Innovative digital strategies to serve modest value clients while ensuring profitability

4. Managing client emotions in financial decision-making

Financial anxiety can lead clients to make impulsive or overly cautious decisions, impacting their long-term financial health. This session will explore how advisers can recognise, address, and manage client concerns to foster rational decision-making and strengthen trust, including:

- The psychological factors contributing to financial anxiety and their impact on decisionmaking
- Communication techniques to ease client concerns and encourage long-term financial strategies
- Behavioural finance insights to help clients navigate emotional biases in investing and planning

Expert: HSBC

5. Engaging with the next generation's evolving expectations

As the baby boomer generation transfers wealth to younger heirs, financial advisers must adapt their approach to maintain relationships and address evolving client expectations. This session will explore strategies in order to smooth intergenerational wealth transitions, such as:

- Identifying the generational differences in financial values, communication preferences, and service expectations
- How to build trust with younger clients through financial education and digital tools
- Planning family wealth transfer approaches to ensure continuity across generations

Expert: Scottish Widows

TECHNOLOGY & INNOVATION

6. Practical insights from the frontline of AI

Al is set to transform financial services, but how firms using it in practice is less clear. This session will highlight real-world applications, success stories, and lessons learned from those integrating Al into their workflows, by sharing:

- Best practices for identifying business needs, running pilot programs, and ensuring regulatory adherence while maintaining high-quality client service
- The benefits and challenges of AI tools such as PlannerPal
- Strategies for effective Al adoption, including pilot programs and scalability planning

YOUR BUSINESS

7. Finding the human-Al balance in financial advice

As AI takes on an increasing role, advisers need to navigate the balance between automation and human expertise. This session will explore how AI can enhance, rather than replace, financial advisers, while addressing key concerns around data security, trust, and ethical considerations, including:

- How firms must balance AI capabilities alongside client expectations
- The best practices for integrating Al tools without compromising trust and personalisation in client relationships

8. Overcoming organic growth barriers with strategic expansion

Encountering growth plateaus due to regulatory demands and inefficient processes are key challenges when it comes to growing your business. This session will include data from SEI, Fox Red and Solve's study on Productivity in Wealth Management and examine strategies for overcoming these obstacles by improving productivity, increasing adviser golden time and exploring methods to drive organic growth including:

- Understanding productivity drivers
- Driving growth through referrals

Expert: SEI

PRODUCTS & PROPOSITION

9. The two big risks facing advisers' CIPs

Simon Evan-Cook, founder of the MGTS Downing Fox Funds and Citywire columnist, will outline two risks that may impact your CIP – one to do with current market conditions, the other around the structures your investments are held within.

This session will explore:

- How 'megatrends' end, and what that does to markets
- How you can reduce your risk to megatrend overexposure
- How your product choice may be brewing up tax and regulatory problems

Expert: Downing